

## The First State

I, HARRIET SMITH WINDSOR, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREEY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF INCORPORATION OF "CROSSROADS ACQUISITION CORP.", FILED IN THIS OFFICE ON THE SECOND DAY OF JUNE, A.D. 2003, AT 1:17 O'CLOCK P.M.

A FILED COPY OF THIS CERTIFICATE HAS BEEN FORWARDED TO THE NEW CASTLE COUNTY RECORDER OF DEEDS.



Harriet Smith Windsor, Secretary of State

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AUTHENTICATION: 2449559

DATE: 06-03-03

State of Delaware Secretary of State Division of Corporations Delivered 01:53 PM 06/02/2003 FILED 01:17 PM 06/02/2003 SRV 030361504 - 3665006 FILE

## CERTIFICATE OF INCORPORATION

of

## CROSSROADS ACQUISITION CORP.

The undersigned, in order to form a corporation for the purpose hereinafter stated, under and pursuant to the provisions of the Delaware General Corporation Law, hereby certifies that:

- 1. The name of the Corporation is Crossroads Acquisition Corp.
- 2. The registered office in the State of Delaware is the Corporation Trust Company, Corporation Trust Center, 1209 Orange Street, Wilmington, New Castle County, Delaware 19801. The name of its registered agent at such address is The Corporation Trust Company.
- 3. The purpose of the Corporation is to engage in any lawful act or activity for which corporations may be organized under the General Corporation Law of Delaware.
- The total number of shares of stock that the Corporation is authorized to issue is 100 shares of Common Stock, par value \$0.01 each.
- 5. The name and address of the incorporator is Peter Martelli, 425 Lexington Avenue, New York, New York 10017.
- 6. In furtherance and not in limitation of the powers conferred by statute, the board of directors of the Corporation, acting by majority vote, may alter, amend or repeal the Bylaws of the Corporation.
- 7. The Corporation reserves the right to amend, alter, change or repeal any provision contained in this Certificate of Incorporation, in the manner now or hereafter prescribed by statute, and all rights conferred upon stockholders herein are granted subject to this reservation.
- 8. Except as otherwise provided by the Delaware General Corporation Law as the same exists or may hereafter be amended, no director of the Corporation shall be personally liable to the Corporation or its stockholders for monetary damages for breach of fiduciary duty as a director. Any repeal or modification of this Article Nine by the stockholders of the Corporation shall not adversely affect any right of protection of a director of the Corporation existing at the time of such repeal or modification.

098070-0009-10362-NY01-1288422.2

IN WITNESS WHEREOF THE UNDERSIGNED, being the incorporator for the purpose of forming a corporation pursuant to the General Corporation Law of the State of Delaware, has signed this Certificate of Incorporation on June 2, 2003.

Peter Martelli

Sole Incorporator